

PATIENT AND PUBLIC INVOLVEMENT AND ENGAGEMENT STRATEGY 2022 - 2027

The National Institute for Health and Care Research (NIHR) Newcastle Biomedical Research Centre (BRC) works to transform lives **through world-leading research in ageing and multiple long-term conditions**. It is the only BRC in the North East of England, an area that has a rapidly growing older population with significantly greater health needs. Our experimental medicine and translational research aims to turn innovative ideas and discoveries into practical benefits for patients, as well as contributing to the local and national economy.

1. The NIHR Newcastle Biomedical Research Centre

The Newcastle BRC focuses on eight areas of research expertise where we can offer significant impact to drive forward health improvements in ageing and multiple long-term conditions (multimorbidity). These areas have been chosen for the breadth and depth of world-class experimental medicine. Our research is structured in eight Themes, one aligned with each area, but with researchers working collaboratively across Themes to share understanding and learning to maximise the value and impact of the research (<https://www.newcastlebrc.nihr.ac.uk/research/>).

2. Purpose, Aims and Objectives of the Newcastle BRC Patient and Public Involvement and Engagement Strategy



NIHR Newcastle BRC Research Themes

- Ageing, Sarcopenia & Multimorbidity
- Dementia, Mental Health & Neurodegeneration
- Digital Health, Ageing Innovation & Inclusion
- Informatics and Precision Care for an Ageing Population
- Liver disease, Multimorbidity & Lifestyle
- Musculoskeletal Disease & Inflammation Medicine
- Neuromuscular Disease, Rare Diseases and Mitochondrial Dysfunction
- Skin Disease, Oral Disease & Immunogenomics

Our Patient and Public Involvement, Engagement (PPIE) Strategy builds on a long history of effective partnership working with public contributors to design and deliver research, and was developed with the members of the Newcastle BRC Public Partnership Advisory Group (PPAG).

We use the following NIHR definitions throughout this document:

- **Involvement:** where members of the public are actively involved in research projects and in research organisations and research is carried out 'with' or 'by' members of the public rather than 'to', 'about' or 'for' them.
- **Engagement:** Where information and knowledge about research is provided and disseminated.

Our ambition is to enable and promote best practice in PPIE across the Newcastle BRC, and for PPIE to be a driving force in our research. In this we are guided by the UK Standards for Public Involvement (<https://www.nihr.ac.uk/news/nihr-announces-new-standards-for-public-involvement-in-research/23830>) to define our plans and ethos. We worked closely with patients and the public to develop the BRC's vision and its research plans. We expect our public partnerships to continue to play a key role at every level of our activity over the period of the Award. This will ensure the BRC's research is relevant and meets patient need, which is a core value in the delivery of our Strategic Plan.

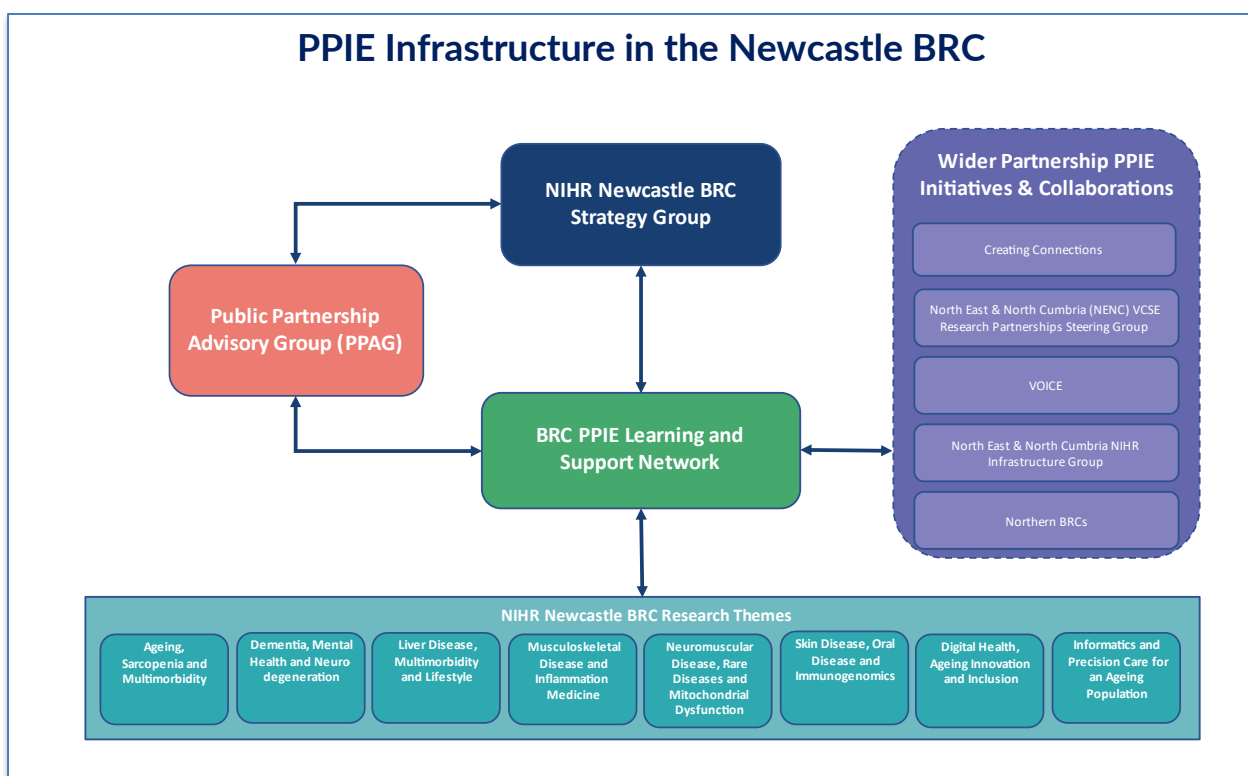
Working with the members of the Newcastle BRC Public Partnership Advisory Group we defined six **strategic objectives** for PPIE that will guide our public partnership working over the period of the Award. These are to:

1. Meaningfully engage the public in debate and dialogue about our research.
2. Provide a range of opportunities for patients and public to influence and inform the strategy and governance of the BRC and help set and deliver research priorities.
3. Work with a diverse range of public contributors, to ensure our research is informed by patient and public priorities including under-served communities and complex patient groups often not represented in experimental medicine research.
4. Collaborate with key partners locally, regionally and nationally to share and promote best practice in all our PPIE activity.
5. Build sustainable local community relationships which prioritise equality, diversity and inclusion; fostering partnership working in order to maximise the relevance and impact of our research.

- Evaluate the impact of our research and show how it is making a difference for patients and public.

3. How PPIE activity is organised in the Newcastle BRC

Our history of working with public partners is reflected in a wide range of ongoing PPIE activities in the Newcastle BRC within individual Theme-based projects and studies. A formal PPIE infrastructure has been established to facilitate shared learning from these diverse activities across the BRC Themes, and to standardise reporting approaches that will promote transparency and accountability. The following diagram illustrates the PPIE infrastructure:



The key components of the PPIE infrastructure are:

- Public Partnership Advisory Group (PPAG)** – The PPAG brings patient, carer and public perspectives to our research. The group has 12 public members, which includes a representative from each Theme, together with members of other community organisations. The PPAG has a key role in governance in the Newcastle BRC, with a range of responsibilities ranging from decision-making for BRC funding to monitoring PPIE delivery (see **Appendix A**); it reports to the BRC Strategy Group (detailed in the PPIE infrastructure diagram). The PPAG meets as a group formally on three occasions each year. Members will have ongoing contact with the BRC Theme teams on an individual basis between meetings as

needed. PPAG meetings are attended by the BRC staff who have leadership responsibilities for PPIE: the PPIE Manager, Academic PPIE Lead and Academic PPIE Emerging Leader.

- **PPIE Theme Support** – Each research Theme has an experienced PPIE lead who is responsible for the planning, coordination and delivery of the Theme’s programme of PPIE activities. The Theme PPIE leads work closely with the Theme-based public contributors. They will both provide advice and guidance to individual researchers and comment on PPIE plans for BRC research. The PPIE leads are responsible for ensuring that PPIE is embedded within the activity of research staff within their theme. Each Theme has a PPIE operational role which supports delivery of the Theme plans.
- **PPIE Learning & Support Network** – In the first year of the Award a new Learning & Support Network will be set up to bring together the PPIE leads and public contributors from each Theme. Led by the Newcastle BRC PPIE Manager, the Network will be a forum in which to share learning and exchange knowledge - supporting members to build confidence and expertise in PPIE, fostering cross-Theme PPIE collaborations and promoting best practice. The Network will meet four times per year.

4. Programme of PPIE projects and activities

Appendix A details the Newcastle BRC PPIE Action Plan for the period of the Award. The programme of projects and activities that will support the delivery of our PPIE strategic objectives is set out for short, medium and long term. Key activities are grouped under each of the strategic objectives, together with the associated milestones and measures of success for monitoring and reporting.

Our planned programme of PPIE projects and activities is centred on:

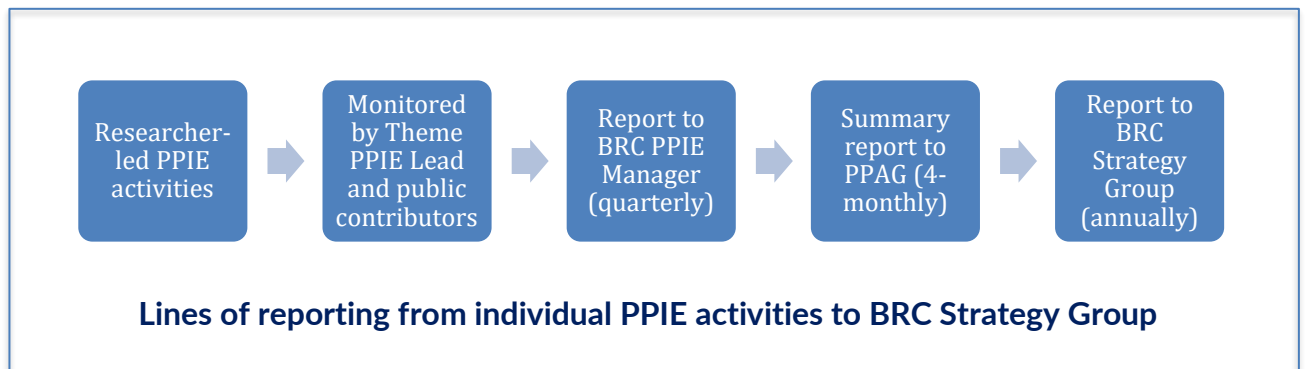
- Provision of diverse opportunities for patients and public to be part of our research
- An emphasis on widening public involvement and engagement and developing innovative approaches to promote diversity and inclusion
- Building relationships with communities and individuals to promote opportunities for involvement, including research participation
- Recognised importance of routine evaluation and provision of timely feedback
- Creating a positive PPIE culture.

Individual Themes will also develop their own programmes setting out the full detail of all Theme-based PPIE activities in the same structure, together with milestones and measures of success.

5. Leadership and lines of reporting

Leadership: The BRC Strategy Group oversees the strategic direction and operational management of the BRC. Leadership in PPIE and the delivery of the PPIE Strategy is the responsibility of the BRC PPIE Manager, supported by the Academic PPIE Lead and the Academic PPIE Emerging Leader who provide strategic oversight and act as visible champions for a positive research culture and innovation in PPIE; they are advised by the PPAG. The PPIE leads are responsible for day to day management, leadership and support for PPIE within Themes; individual researchers are accountable for the effective delivery of their own PPIE plans.

Lines of reporting: Progress in Theme-based PPIE activities will be reported by the PPIE Theme leads and the Theme-based public contributors to the BRC PPIE Manager and the Learning & Support Network. A summary of Theme activities and progress will be presented to the PPAG, Academic PPIE Lead and the Academic PPIE Emerging Leader at PPAG meetings and captured in a formal record through the annual PPIE Audit. The BRC Strategy Group will review PPIE delivery against the strategic objectives and the PPIE Action Plan (**Appendix A**) at annual joint meetings with the PPAG, informed by the Audit report. The lines of reporting, showing how progress in PPIE within individual activities feeds into the management and governance of the Award are summarised below.



6. Monitoring, review and reporting

To support best practice and enable assessment of the impact of PPIE, plans for evaluation, with specified milestones and measures of success, are expected components of all BRC PPIE activities. Evaluation approaches will depend on the nature of the activity, ranging from simple impact logs kept by researchers and collection of demographic data, to key performance indicators for PPIE that linked to our strategic objectives. Irrespective of the approach, the aims will be the same: to collect baseline and follow-up data that will inform understanding of the activity and its effectiveness, using data as the basis of feedback to public contributors. **Appendix A** shows examples of monitoring criteria, including the associated measures of success, that will be used for the key PPIE activities planned for the period of the Award.

The routine monitoring of PPIE evaluation data will align with the lines of reporting with responsibilities for the evaluation of impact across all levels of the BRC - from individual researchers who are accountable for their own PPIE activities; through to the BRC Strategy Group that monitors overall delivery. These internal monitoring processes will inform regular review and reporting on delivery, that will feed into shared learning within and beyond the Newcastle BRC, and provide opportunities to showcase quality and impact.

The key elements of monitoring and review at different levels are:

Researchers: Regular review of PPIE activity, within all projects and activities, discussed with Theme lead; written report submitted on completion.

Themes: Quarterly reviews of PPIE activity against the planned programme for the Theme, informed by researchers and individual activities, documented and discussed with the BRC PPIE Manager and Learning & Support Network; formal review submitted in the annual PPIE Audit.

Strategy Group/PPAG: Annual review to assess PPIE delivery against the strategic objectives; written report submitted to NIHR.

BRC: Formal mid-term peer evaluation of PPIE across the whole BRC will be piloted working with regional NIHR colleagues (see Action Plan 5).

7. Partners and collaborations

The Newcastle BRC has an extensive network of partners and collaborators who will play a central role in supporting the successful delivery of the PPIE Strategy over the period of the Award. Key partners are shown in the PPIE infrastructure diagram on page 3 of this strategy (Wider Partnership PPIE Initiatives & Collaborations) and are as follows:

- **Creating Connections** - a regional network for all those involved or interested in PPIE. Regular meetings allow those who have a role in PPIE in health and social care to meet and learn from others across the North East and North Cumbria region. The BRC PPIE Manager meets with other NIHR PPIE Managers on key strategic areas for the network including diversity and inclusion activities.
- **North East & North Cumbria VCSE Research Partnership Steering Group** – a strategic group of regional NIHR partners working together to fund, deliver and evaluate PPIE activity in community-based partnerships. This includes the aim of developing innovative approaches to increase diversity and inclusivity among public contributors.
- **VOICE** – Newcastle University is home to VOICE-Global (<https://www.voice-global.org/about/>), a sector-leading citizen network that provides PPIE input and real-time consumer feedback for product development and commercialisation. The network provides access to citizens dedicated to providing public insights that inform health priorities and leading international dialogue on what is needed for healthy ageing.
- **North East & North Cumbria NIHR Infrastructure Group** - brings together Directors and Managers of the region's NIHR funded research infrastructure including the Applied Research Collaboration for the North East and North Cumbria, Research Design Service, Clinical Research Network, Patient Recruitment Centre, Newcastle In Vitro Diagnostics Co-operative and Newcastle Clinical Research Facility as well as locally hosted national NIHR School for Public Health Research, Innovation Observatory and Policy Research Units (Older People/Frailty, Behavioural Science). This group focuses on shared priority areas (health needs/inequalities, training, PPIE and participation) and enables wider impact through coordinating engagement, such as with the new Integrated Care System.
- **Northern BRCs** (Manchester, Sheffield, Leeds) - through the Northern Health Science Alliance we work in partnership with the Northern NIHR BRCs to improve the quality and reach of PPIE activities in health research. This includes seeking to develop shared responses to emerging challenges (such as health inequalities, diversity and inclusion and use of patient data) and sharing

intelligence across BRCs’ PPIE specialisms (e.g. working with specific minoritised groups) and methodologies (e.g. creative engagement methods).

Over the next five years we will look for opportunities to make connections with new partners and collaborators to ensure a diverse range of community representations in BRC research.

8. Resources

The resources needed for the successful delivery of the PPIE Strategy are detailed in the Table below, and include staff costs, remuneration costs for our public contributors, training costs and a dedicated fund to enable development work with public contributors supporting new projects and innovation in PPIE.

Staffing	<p>Supporting delivery of the BRC PPIE Strategy:</p> <ul style="list-style-type: none"> • BRC PPIE Manager to coordinate and deliver PPIE across the BRC • Theme based PPIE staff including Theme PPIE Leads and PPIE operational role support • An Academic Champion for PPIE from the BRC Senior Leadership team. • A member of the BRC Emerging Leader Cohort with a remit for PPIE.
Public contributor costs	<p>Fees and expenses will be offered to public contributors involved in our PPIE activities. Payments will be in alignment with NIHR guidance.</p>
PPIE training and support	<p>PPIE training is mandatory for BRC staff. A training and events programme will be created following the PPIE survey of staff to assess expertise and skills, and the evaluation of the training and support needs of public contributors (see Action Plan 1.). We will also create a similar training and events programme for public contributors based on their needs.</p> <p>Training needs will be reassessed at all stages of the Award and reviewed against the PPIE programme to determine what other support may be needed by researchers and public contributors.</p>
PPIE Start-up and Innovation Fund	<p>Dedicated resource to support PPIE across the period of the Award which will be made available to researchers for:</p> <ul style="list-style-type: none"> • Development of new research plans ahead of major grant applications, working with public contributors to develop and discuss research ideas and questions. • Innovation in PPIE – particularly opportunities being created to broaden the reach of BRC research and the testing of novel approaches to promote diversity and inclusion.

APPENDIX A: NIHR BRC NEWCASTLE PATIENT AND PUBLIC INVOLVEMENT AND ENGAGEMENT ACTION PLAN

1. Meaningfully engage the public in debate and dialogue about our research (associated UK Standards for Public Involvement (https://sites.google.com/nihr.ac.uk/pi-standards/home): Communication, Impact, Inclusive Opportunities)		
Key activities	Milestones & measures of success	Monitored by
<p>Short term (1 – 2 years) Establish initiatives that support a positive PPIE culture in the Newcastle BRC, including:</p> <ul style="list-style-type: none"> • New PPIE Learning & Support Network • Established PPIE training • Series of public insight events to widen involvement in our research. Plans include: open-day event for patients and public to visit laboratories (Musculoskeletal Theme); public debate on data use and storage for research (Informatics Theme). 	<p>Milestones:</p> <ul style="list-style-type: none"> • Set up and recruit members to the PPIE Learning & Support Network • Establish terms of reference, aims and meeting schedule for Network • Complete a PPIE Survey of staff to assess expertise and training needs; reassess at end of year 2; assess training needs of public contributors • Development of an annual public events programme, reviewed throughout the award to respond to public audience interests and needs. <p>Measures of success:</p> <ul style="list-style-type: none"> • Completed training – staff (mandatory), public contributors (as needed) • Gains in confidence and understanding of PPIE across staff groups. • Evaluation metrics for public participation (e.g. attendance figures, feedback questionnaires) and/or other measures of success at events. 	<p>BRC Manager/PPAG</p> <p>PPAG/ BRC Strategy Group</p>
<p>Medium term (2 – 3 years) Working with PPAG and Theme-based public contributors, develop new, innovative ways to engage and communicate with underserved groups to share research findings and learning, with a focus on digital exclusion.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> • Hold dedicated meetings to review plans for public engagement and dissemination • Outreach meetings with underserved groups to gain understanding of public engagement and communication priorities for our research • Cross-BRC event to share learning, define future plans for engagement and metrics to assess reach, including digital and non-digital interactions. <p>Measures of success:</p> <ul style="list-style-type: none"> • Discussions/public events held with underserved groups in the community • Summarised discussions and outline plan of future activities. 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/BRC Strategy Group</p>
<p>Long term (4 – 5 years) Using evaluation data collected throughout the Award, identify the most successful engagement and communication activities to engage the public in the breadth of research across BRC Themes.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> • Host learning event to share best practice on the most effective engagement and communication activities. <p>Measures of success:</p> <ul style="list-style-type: none"> • Established regional reach, shared learning with other NIHR infrastructure. 	<p>BRC Manager/ PPAG</p> <p>PPAG/ BRC Strategy Group</p>

2. Provide a range of opportunities for patients and public to influence and inform the strategy and governance of the BRC and help set and deliver research priorities (associated UK Standards for Public Involvement: Governance, Communication, Working Together, Inclusive Opportunity)		
Key activities	Milestones & measures of success	Monitored by
<p>Short term (1 – 2 years) Review and increase PPAG membership, increasing diversity among public contributors.</p> <p>Establish systems to involve PPAG members within the decision-making process for BRC funding calls (project funding, PhD fellowships).</p> <p>Establish new opportunities to influence and inform our research, including public workshops to identify strategies to support recruitment of under-served groups into research (Digital Health Theme); new patient group to guide research in inflammatory skin disease and rare diseases (Skin & Oral Theme).</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Review membership of the PPAG; identify of gaps in membership and representation to target recruitment activities Work with PPAG members to establish ways of working Review of processes, challenges arising - and to assess workload. <p>Measures of success;</p> <ul style="list-style-type: none"> Recruitment to PPAG (12 members); established diversity in group Evidence of shared decision-making, metrics on reviewed applications. <p>Milestones:</p> <ul style="list-style-type: none"> Work with Theme-based public contributors to develop plans to create a range of opportunities for patients and public to be involved in research. <p>Measures of success:</p> <ul style="list-style-type: none"> Theme plans defined for new opportunities for patients and public Evidence of start of delivery of plans for all Themes. 	<p>BRC Manager/PPAG</p> <p>PPAG</p> <p>BRC Manager/PPAG</p> <p>PPAG/ BRC Strategy Group</p>
<p>Medium term (2 – 3 years) Review of effectiveness of initiatives to broaden opportunities for public involvement in our research.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Review of baseline and follow-up demographic data across PPIE activities (years 1-3 of the Award); summarise learning and implications for diversity. <p>Measures of success:</p> <ul style="list-style-type: none"> Evidence of increased diversity in public contributions to research (diversity of health experiences and protected characteristics). 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/ BRC Strategy Group</p>
<p>Long term (4 – 5 years) Update review of effectiveness of initiatives (above) and identify case studies for shared learning: successful approaches to broadening involvement opportunities.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Update review of demographic data across PPIE activities (years 1-5 of the Award); summarise learning and implications for diversity Discuss and summarise findings with public contributors; identify case studies to be shared via dissemination events (BRCs and regional). <p>Measures of success:</p> <ul style="list-style-type: none"> Completed report on broadening involvement opportunities Effective dissemination of findings (local, regional, national). 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/ BRC Strategy Group</p>

3. Work with a diverse range of public contributors, to ensure our research is informed by patient and public priorities including under-served communities and complex patient groups often not represented in experimental medicine research (associated UK Standards for Public Involvement: Inclusive Opportunities, Communication, Working Together, Support and Learning)		
Key activities	Milestones & measures of success	Monitored by
<p>Short term (1 – 2 years) Working with community-based partners, develop innovative approaches to increase diversity and inclusivity among public contributors, also targeting complex patient groups not represented in research. In the first year, will explore potential pilot activities such as: Deep-end GP practice pilots and an Older People's Medicine Research Liaison Service.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Community outreach activities to understand barriers to getting involved in research; potential supporting actions and enabling approaches Collation of this learning, shared across BRC Themes. <p>Measures of success:</p> <ul style="list-style-type: none"> Successful outreach activities held - findings summarised Workshop meetings held (all Themes) to design pilot activities to promote diversity. 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/ BRC Strategy Group</p>
<p>Medium term (2 – 3 years) Review to identify most effective projects from first two years that have increased diversity and enabled inclusion of under-served communities.</p> <p>Working with community partners, pilot activities identified (as above) to widen involvement.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Collation and review of demographic data across PPIE activities Shared learning of this review across BRC Themes including a workshop on diversity and inclusion activities. <p>Measures of success:</p> <ul style="list-style-type: none"> Completion of review, hosted shared learning workshop. <p>Milestones:</p> <ul style="list-style-type: none"> Set up pilots, collecting demographic data to evaluate effectiveness. <p>Measures of success:</p> <ul style="list-style-type: none"> Completion of at least one pilot activity with follow-up data. 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/BRC Strategy Group</p> <p>BRC Manager/ Theme leads</p> <p>PPAG/BRC Strategy Group</p>
<p>Long term (4 – 5 years) Evaluation of pilot activities that enable inclusion and promote diversity; identification of effective methods and approaches.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Review of activities – discussion with public contributors across the BRC Identification of learning/approaches to disseminate. <p>Measures of success:</p> <ul style="list-style-type: none"> Shared learning on effectiveness of pilot initiatives. 	<p>BRC Manager/PPAG</p> <p>PPAG/ BRC Strategy Group</p>

4. Collaborate with key partners locally, regionally and nationally to share and promote best practice in all our PPIE activity (associated UK Standards for Public Involvement: Working Together, Support and Learning, Impact)		
Key activities	Milestones & measures of success	Monitored by
<p>Short term (1 – 2 years) Expand our Cultural Competency Training Programmes in partnership with NIHR regional partner organisations in Creating Connections. The programme will include representation from community organisations talk to researchers about how to engage with communities in effective and culturally appropriate ways.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> • Host regional workshops and other outreach activity to define training needs for Newcastle BRC researchers • Establish training programme. <p>Measures of success:</p> <ul style="list-style-type: none"> • Summarised discussions and action points • Launch of new training programme. 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG</p>
<p>Medium term (2 – 3 years) Work with local and regional partners to further develop and promote new PPIE Planner designed to help researchers plan out their PPIE activities during the relevant stages of the research cycle.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> • Host regional meetings with stakeholders to promote and discuss planner • Host Newcastle BRC workshop to obtain feedback from researchers on its use in first two years of the Award. <p>Measures of success</p> <ul style="list-style-type: none"> • Document use and evaluation metrics for the planner • Update and enhance planner for future use. 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/ BRC Strategy Group</p>
<p>Long term (4 – 5 years) Evidence how collaborations have informed and impacted on our research aims and vision.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> • Collate evaluation evidence from first three years of the Award; review and generate report, including case studies • Host workshops with regional partners to share learning. <p>Measures of success:</p> <ul style="list-style-type: none"> • Summary report of findings and dissemination activities to share learning. 	<p>BRC Manager/PPAG</p> <p>PPAG/ BRC Strategy Group</p>

5. Build sustainable local community relationships which prioritise equality, diversity and inclusion; fostering partnership working in order to maximise the relevance and impact of our research. (associated UK Standards for Public Involvement: Working Together, Support and Learning, Inclusive Opportunities)		
Key activities	Milestones & measures of success	Monitored by
<p>Short term (1 – 2 years) Work with NIHR regional partners to pilot a new commissioning model with the Voluntary & Community Sector (VCS). This will develop sustainable and collaborative relationships with VCS organisations to help promote diversity and inclusion among public contributors involved in research.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Established agreement with NIHR regional partners to create post(s) with a VCS partner, including shared funding model Coordinate and log referrals from BRC researchers to VCS post to evaluate impact on diversity and inclusion. <p>Measures of success:</p> <ul style="list-style-type: none"> Establish shared post(s) Metrics on referrals from BRC researchers. 	<p>PPIE Manager/ BRC Strategy Group</p> <p>PPAG/ BRC Strategy Group</p>
<p>Medium term (2 – 3 years) Use VCS model of collaboration to explore development of PPIE activity and other community partnerships to diversify involvement, including other sectors such as private/ commercial.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Compilation of evaluation data to review collaborative working with VCS model and other community partnerships Workshop with community partners to obtain their feedback and insights from their involvement Assess other opportunities to invest in new models, such as employer involvement schemes. <p>Measures of success:</p> <ul style="list-style-type: none"> Evidence of effective partnership working enabled by the VCS model Review of evaluation data on all community partnerships. 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/ BRC Strategy Group</p>
<p>Long term (4 – 5 years) Arrange a multi partner event to share best practice from pilot model and other partnerships in different communities/sectors. Identify learning to support future PPIE activity and opportunities for innovation.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Community partnership discussions to consider shared working, the VCS model and learning to take forward Regional discussions with collaborators, including Creating Connections (https://rds-nenc.nihr.ac.uk/public-involvement/creating-connections/) to share learning on community partnerships and future opportunities. <p>Measures of success:</p> <ul style="list-style-type: none"> Summarised findings of working with community partners, with focus on diversity and involvement. 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/ BRC Strategy Group</p>

6. Evaluate the impact our research and show how it is making a difference for patients and public (associated UK Standards for Public Involvement: Impact, Communication, Working Together)		
Key activities	Milestones & measures of success	Monitored by
<p>Short term (1 – 2 years) Implement new evaluation and reporting mechanisms for PPIE activities across BRC Themes, enabling routine assessment of impact and rapid feedback to public contributors.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Workshops with Learning & Support Network to finalise plans for evaluation and reporting mechanisms, including collection of baseline and follow-up data in all PPIE activities to inform the annual audit Establish training needs for BRC researchers to support PPIE evaluation and reporting. <p>Measures of success:</p> <ul style="list-style-type: none"> Finalised plans for evaluation and reporting that can be used across all types of PPIE activity shared across BRC Metrics on use of these mechanisms included in annual PPIE audit. 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/ BRC Strategy Group</p>
<p>Medium term (2 – 3 years) Pilot a peer review process with regional colleagues to support mid-term evaluation of progress in/impact of PPIE across the BRC.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Cross-NIHR Infrastructure workshop to discuss and develop plans for a peer review process Mid-term PPIE review of impact with regional colleagues Summary of findings; documented implications for future PPIE activity. <p>Measures of success:</p> <ul style="list-style-type: none"> Successful pilot of peer review process Summarised findings and their implications shared across BRC. 	<p>Theme-based PPIE leads/PPIE Manager</p> <p>PPAG/ BRC Strategy Group</p>
<p>Long term (4 – 5 years) Detailed review of evaluation metrics across BRC activities to describe impact of PPIE, including exemplar case studies of best practice.</p>	<p>Milestones:</p> <ul style="list-style-type: none"> Compilation of evaluation metrics from annual audits and Theme-based activities to describe and define impact BRC workshop with researchers and public contributors to discuss PPIE best practice across the organisation and ways to share learning Identification of exemplar case studies. <p>Measures of success:</p> <ul style="list-style-type: none"> Compilation of data and summary report Workshop discussions to identify case studies to share learning. 	<p>PPIE Manager/ PPAG</p> <p>PPAG/ BRC Strategy Group</p>